



**BUDGET MESSAGE**  
**&**  
**FISCAL YEAR 2026 ALLOCATIONS**

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# THE BUDGET MESSAGE OF THE PRESIDENT

## **To the 25th Navajo Nation Council:**

From day one, my Administration began working to improve the lives of Navajo people, many of whom face significant challenges each day, but continue working to live and to provide. Like them, my administration works hard each day and has made progress on behalf of the Navajo families that look to us for leadership and support.

I ran for office to move our Nation forward and our economic revitalization is underway. Last year, we secured record-breaking tax revenues, \$140.7 million, exceeding projections by nearly 30%. That's not just a financial milestone. That's a testament to our growing tourism sector, our strengthened tax administration, and our vision for an economy that benefits all Diné. From Goulding's Lodge to Horseshoe Bend, we are showing that tourism, when guided by tribal leadership, can fuel local jobs and community wealth.

We are supporting our entrepreneurs. Through the Navajo Small Business Credit Initiative, we unlocked the first \$7 million of a total \$88 million loan fund for Navajo-owned businesses. These are investments in sheepherders, weavers, welders, and families opening small markets in remote communities—people who simply needed access to capital and a government that believes in them.

We are taking on housing, directly and at scale. When I introduced the 1,000 Homes Initiative, some questioned whether we could meet that goal. In just the past year, we finalized contracts to build 644 homes across the Nation. Our Division of Community Development is

producing an average of 24 modular homes per month. And through federal and ARPA resources, we are building or renovating hundreds more through the BIA HIP program, NHLC, CHID, and the Navajo Veterans Administration. These aren't just projects on paper—they are homes already under construction for families that have waited years, even decades.

We've made progress on homesite leases, processing over 1,200 last year alone—an increase of 75 percent from the prior year. These leases open the door to financing, homebuilding, and family stability on land that rightfully belongs to our people. We are now modernizing the entire lease process to eliminate delays and deliver results faster and more transparently than ever before.

While we appreciate that the Budget and Finance Committee has initiated the budget process in a timely manner, I must express some concern about the base planning amounts in Legislation 0059-25. The current Executive Branch allocation is \$14 million less than the FY24 & FY25 base planning amount. More concerning, the Executive Branch allocation is roughly \$9.3 million below what was actually spent in FY24. While we are committed to moving forward in partnership, we must also be honest about the risks these reductions in funding present.

To responsibly navigate these reductions, our Executive Branch teams are being instructed to ground their budget planning in actual FY24 expenditures, in accordance with the recommendation from Budget and Finance and the Controller. We reviewed all program

spending and calculated FY26 allocations by subtracting reverted General Fund dollars from FY24 actuals. Where this approach would have resulted in entire programs receiving no funding at all, we instead preserved their FY24 expenditure levels as a baseline. For high-priority services, particularly those that support elders and safeguard public safety, we limited reductions to 5% of reverted funds. Other program reversions were based on reverted funds.

These decisions were made with care and discipline, not politics. But we must be clear: the current base planning amount puts our ability to sustain essential services at risk. We ask all programs and divisions to review their allocations closely, submit unmet needs where necessary, and be thoughtful and strategic about how to eliminate vacant positions without disrupting current operations, and keeping vacant positions if they are absolutely essential. Every dollar must be targeted for impact, not tied up in unmovable personnel lines or unnecessary overhead. We urge programs to prioritize operating funds, especially given current restrictions on transferring funds between operating and personnel categories. Overbudgeting in personnel only leads to lapses that damage our expenditure rates and jeopardize future funding.

Despite these challenges, this Budget stands as proof of what is possible when we lead with vision and determination. We continue to invest in public safety, our elders, in education, in energy, and in our veterans. We are fighting for justice for uranium workers and radiation-exposed families. We are unlocking capital for small businesses and clearing the bottlenecks that stall progress. Most importantly, we are building trust.

There are additional items that I am recommending to the Council based on my interactions directly with community members and Chapter leaders.

### ***Fulfilling Our Promise to Navajo Seniors***

When I signed Resolution CO-43-24 into law, I stated clearly that every elder on the Navajo Nation deserves a safe, welcoming place to gather, receive services, and stay connected to their community. That commitment remains unchanged. While the legislation was a critical first step toward addressing the long-standing neglect of our senior centers, the truth is that it does not go far enough to meet the full scope of need across our Nation.

To build on the momentum of CO-43-24 and to ensure we deliver on the promise made to our elders, I am respectfully requesting that the Navajo Nation Council appropriate an additional \$100 million to support the continued renovation, replacement, and enhancement of senior centers across the Navajo Nation. These funds would be used to upgrade facilities to meet modern safety standards, expand capacity, and incorporate culturally appropriate design that reflects the respect our elders have earned.

We recognize that there were challenges in the implementation of the original legislation, and we commend the work of the Navajo Department of Health Executive Director Sherylene Yazzie in moving these projects forward. I recommend that the Council work directly with Executive Director Yazzie to ensure these funds are administered in a way that is efficient, equitable, and elder-focused. Our elders have waited long enough.

### ***Restoring Stability for Second Generation Relocatees***

As we continue addressing the long legacy of federal actions that have disrupted Navajo lives and communities, we must not forget the unresolved trauma and displacement experienced by the second generation of families impacted by the Navajo-Hopi Land Settlement Act. These are the children and grandchildren of original relocatees—many of whom were born into instability, forced to navigate the emotional and financial burdens of a relocation they did not choose, and who today remain without secure housing, legal homesite status, or access to generational equity.

To begin meaningfully addressing this injustice, my Administration respectfully requests that the Navajo Nation Council appropriate \$50 million to support second generation relocatees. Of this amount, \$2 million should be set aside specifically to assist with the cost of homesite leases, a critical barrier that continues to prevent many families from establishing permanence on the land they now or want to occupy. The remaining funds would be used to develop and deploy cost-efficient housing solutions that prioritize stability and scalability. These funds can be administered by the Navajo Hopi Land Commission Office who is already using ARPA funding to provide homes to relocatee beneficiaries.

### ***Rebuilding and Reinforcing Diné College***

In the wake of the recent and devastating fire at Diné College, we are confronted not only with the physical loss of vital campus infrastructure, but with a challenge to our commitment to higher education for the Navajo people. The destruction of classrooms, offices, and essential student spaces has severely disrupted learning and administrative operations at our Nation's oldest tribal college—an institution that has

served as a foundation for thousands of Diné scholars, educators, and community leaders.

To respond to this urgent need, I respectfully request that the Navajo Nation Council appropriate \$45 million to assist Diné College in its recovery and renewal. These funds would support the replacement of lost facilities, the construction of upgraded academic spaces, and investments in state-of-the-art security and fire detection systems to prevent such tragedies in the future. This is not just about rebuilding—it is about building back stronger.

This investment will assist Diné College in resuming its mission without compromise and continue cultivating the next generation of Navajo professionals. In the face of loss, we have the opportunity to reaffirm our commitment to tribal education—and to demonstrate that when our institutions are under threat, we rise to protect them.

This investment is not only about repairing past harm, but also about providing a foundation for long-term well-being and equity for communities that have been overlooked for too long. These families deserve more than continued delay. They deserve action, and it begins with us.

### ***Investing in Oljato: A New Chapter House***

The Oljato Chapter has long served as a vital anchor for one of our most remote and resilient communities. Yet for far too long, Oljato has operated without a functioning chapter house—forcing chapter officials and community members to work around significant limitations that have hindered the delivery of essential services, meetings, and local governance activities.

I respectfully request that the Navajo Nation Council appropriate \$10 million to support the construction of a new chapter house for Oljato. This investment would restore the infrastructure needed to conduct chapter business, deliver public services, and create a safe and accessible space for elders, youth, and families to gather, organize, and lead.

Rebuilding the Oljato Chapter House is not simply a construction project, it is a step toward restoring the full civic and cultural capacity of the community. It sends a clear message that no chapter, no matter how isolated, will be left behind.

***Partnering with Council to Support Our Workforce Through Student Loan Assistance***

The strength of the Navajo Nation government depends on its people—dedicated public servants who commit their education, skills, and time to building a better future for our Nation. But too many of our employees carry a heavy burden of student loan debt, a burden that can limit their financial stability and deter others from ever joining our government workforce in the first place.

As we continue to focus on economic empowerment, workforce development, and long-term institutional stability, I am seeking to work in full partnership with the Navajo Nation Council to develop legislation that creates a student loan repayment assistance program for eligible Navajo government employees.

This initiative would acknowledge the reality that pursuing higher education—whether in public health, education, law, engineering, or social work—often comes at a high cost. And yet, those who choose to bring their talents home to serve the Navajo people should not be penalized for answering that call. Data shows

that student loan repayment assistance can significantly improve employee retention, boost recruitment, and deepen institutional loyalty. A survey conducted by American Student Assistance found that 86% of employees would commit to their employer for five years if offered loan repayment support.

By investing in such a program, we reinforce the value of long-term service, reduce turnover, and help close chronic vacancy gaps that have plagued our departments for years, challenges that only intensified during the COVID-19 pandemic. Just as importantly, we show current and future employees that the Navajo Nation is a government that believes in its workforce and is willing to invest in their future.

My proposed initial investment recommendation for this program is \$25 million with a \$1.5 million set-aside every year to follow for a period of 10 years. However, I recognize that much more is needed to be discussed prior to this becoming a reality. Additionally, I urge the Council to support my efforts to reauthorize the Employer Participation in Repayment Act which would amend section 127 of the Internal Revenue Code to extend the date of tax-free educational assistance up to \$5,250 per calendar year for employees; currently this is set to expire in January of 2026. This would aid in making this proposed legislation a reality for our hard-working Navajo employees.

I call on the Navajo Nation Council to collaborate with us in drafting legislation that will lay the foundation for a sustainable, forward-looking student loan assistance initiative. Let us take this step together—not only to attract and retain top-tier talent, but to ensure that our best and brightest have every reason to stay, serve, and lead here at home.

### ***Higher Education Set-Aside Reauthorization***

Maintaining our long-standing commitment to higher education, I thank the Budget & Finance Committee for including an allocation of \$12.4 million in Legislation 0059-25 to support the Navajo Nation Higher Education Grant program. Originally established through Council Resolution CJY-39-04, this investment has been a critical source of operational funding for Diné College and Navajo Technical University. It has also served as a foundational pillar of support for the Office of Navajo Nation Scholarship and Financial Assistance, which provides direct financial assistance to our students pursuing higher education—including those in vocational and technical fields.

While the legislative authority for the Higher Education Grant Set-Aside formally expired in Fiscal Year 2025, efforts to reauthorize this funding are underway, with legislation pending before the Navajo Nation Council. Again, I thank the Budget & Finance Committee for including the \$12.4 million allocation in Legislation 0059-25 to ensure uninterrupted support for our institutions and students.

Education is the gateway to opportunity, self-reliance, and community empowerment. Preserving this funding ensures that we uphold our responsibility to the next generation of Diné leaders and professionals who will sustain and advance our sovereignty, economy, and cultural values. I respectfully urge the Council to maintain this critical investment in the FY2026 budget—and to swiftly pass the legislation that reauthorizes the Higher Education Grant Set-Aside.

### ***Investing in Safe, Reliable Transportation Across the Navajo Nation***

As President, I am advocating for targeted investments in our Nation's transportation infrastructure to address long-standing needs and to ensure our roads are safer, more efficient, and better maintained for future generations. The Navajo Division of Transportation (Navajo DOT) has presented several critical project proposals that I fully support and respectfully urge the Council to fund.

First, the Navajo DOT is requesting \$3.2 million to construct eight strategically located road maintenance yards across the Nation, with each facility estimated at \$400,000. These road yards will significantly reduce response and repair times, improving service delivery and road conditions for our communities.

Second, in partnership with the Bureau of Indian Affairs (BIA) Navajo Region, the Navajo DOT is preparing to restripe BIA paved routes. This effort, estimated at \$14 million, is vital to public safety. Faded or missing striping has become a major hazard on our roads, especially during nighttime travel. Clear, visible road markings are essential for safe navigation and emergency response.

Due to rising costs in materials and construction, federal funds through the Federal Highway Administration (FHWA) have fallen short of what is needed to complete upcoming projects. The Navajo DOT is requesting \$20 million to address these shortfalls and ensure that six key FHWA projects remain on schedule: N8066/N8065, N9073, N8084, N13, N55, and N609. These roads serve as lifelines for countless families and communities, and delays in their completion would impact access to health care, schools, and commerce.

Finally, I am supporting Navajo DOT's request for \$6.5 million to replace ten aging road

graders. Each grader costs \$650,000, and the expense of maintaining outdated equipment now exceeds the cost of replacement. This investment will significantly enhance the capacity of Navajo DOT crews to maintain our roads year-round.

Each of these projects represents not just an investment in asphalt and machinery, but in the health, safety, and economic vitality of our communities. I urge the Council to fully fund these transportation priorities and partner with us to build a stronger, safer road network across the Navajo Nation.

***Upholding Justice and Healing for Our Families: A Comprehensive MMIP Response***

As President of the Navajo Nation, I am committed to confronting the crisis of Missing and Murdered Indigenous People (MMIP) with urgency, compassion, and action. This crisis has touched too many of our families, left too many questions unanswered, and gone unaddressed for far too long. In this budget, I am calling for targeted investments that will strengthen our capacity to respond, support victims and their families, and lay the groundwork for lasting change.

I respectfully ask the Council to support \$1.5 million for the Utah Navajo Health System so they can continue providing essential services and culturally grounded healing for families impacted by MMIP. These resources are a lifeline for many and help bring comfort and stability to those enduring unimaginable pain.

I am also requesting \$1 million for the Navajo Arizona Victim Services Program, which plays a vital role in helping families navigate the aftermath of tragedy. This funding will expand their outreach, education, and advocacy work,

and ensure more families have access to the services they need to begin healing.

To finally establish the kind of focused response this crisis demands, I am asking for \$5 million to create a dedicated MMIP Unit within the Navajo Police Department. This unit will be responsible for coordinating investigations, improving interagency cooperation, and ensuring that no case is ever ignored or forgotten.

Additionally, I ask that the Council approve \$250,000 for Four Corners K-9 Search and Rescue. Their work has been critical in supporting search efforts across the Nation. This funding will allow them to train rural communities in certified SAR protocols and acquire modern tools to assist in rescue operations—because every second matters when someone is missing.

I am also requesting \$500,000 for the Navajo Division of Children and Family Services to continue their outreach and education efforts through the Diné Action Plan. These services are essential to protecting our families, preventing harm, and empowering our communities.

Finally, I am requesting \$199,141 for the Office of the Prosecutor to hire Victim Witness Advocates. Advocates will help families through the justice process, ensure their voices are heard, and provide support at every step.

I extend my deep gratitude to Delegate Amber Kanazbah Crotty for her unwavering leadership in confronting the Missing and Murdered Indigenous People (MMIP) crisis. I am proud to stand alongside her and fully support the ongoing efforts to bring justice, healing, and resolution to the families and communities who have been impacted. This is our moment to act.



These proposals reflect the values of justice, kinship, and protection that our Nation is built upon. I urge the Council to join me in passing these appropriations and delivering the resources our people have been calling for.

### ***Closing***

My message today is a statement of our values. It reflects our shared belief that the Diné people deserve more than survival. They deserve stability, opportunity, and pride in what their government can do.

I want to thank each of you for your partnership. From our work to pass ARPA housing allocations to our advocacy in Washington, we have proven that the Executive and Legislative Branches can lead together.

As we continue this year's budget process, let us continue that spirit of unity. Let us pass a budget that reflects the full potential of the Navajo Nation. Let us show our people that government can work, and that when we lead together, we deliver together.

<b>Summary of Additional Ask</b>	
Senior Centers	\$100,000,000
2 <sup>nd</sup> Generation Relocates	\$50,000,000
Oljato Chapter House	\$10,000,000
Navajo Employee Student Loan Forgiveness Program	\$25,000,000
Diné College Rebuild	\$45,000,000
Swiftly reauthorize the Navajo Nation Higher Education Grant Set-Aside	
Northern Arizona Victim Services	\$1,000,000
4 Corner K9 & Rescue	\$250,000
Navajo DCFS	\$500,000
NNPD MMIP Unit	\$5,000,000
Navajo Office of the Prosecutor	\$199,141
Utah Navajo Health Services	\$1,500,000
Road Maintenance Yards	\$3,200,000
Road Striping	\$14,000,000
Various Road Projects	\$20,000,000
Replace Road Graders	\$6,500,000
<b>TOTAL</b>	<b>\$132,149,141</b>

DR. BUU NYGREN



## SUMMARY OF EXECUTIVE BRANCH Fiscal Year 2026 Allocations

Business Unit	Program Name	FY 24 Operating Reversion	FY 24 Actuals (Controller Close Out)	FY26 Allocation	Difference
103XXX	EXECUTIVE OFFICES	\$317,144	\$8,816,604	\$8,935,987	\$119,382
104XXX	DEPARTMENT OF JUSTICE	\$318,700	\$8,897,491	\$8,103,238	-\$794,254
105XXX	OFFICE OF MGMT & BUDG.	\$86,583	\$2,034,347	\$1,947,763	-\$86,583
106XXX	OFFICE OF THE TAX COMM.	\$144,632	\$1,055,080	\$910,448	-\$144,632
107XXX	OFFICE OF CONTROLLER	\$725,671	\$6,586,758	\$4,886,440	-\$1,700,318
108XXX	DIV. COMM. DEVELOP.	\$2,334,107	\$7,128,460	\$5,830,529	-\$1,297,932
109XXX	DEPT. DINE EDUCATION	\$1,232,662	\$7,495,945	\$6,810,287	-\$685,658
110XXX	DIV. ECON. DEVELOPMENT	\$154,744	\$6,000,649	\$5,845,905	-\$154,744
111XXX	NAVAJO EPA	\$230,354	\$1,257,470	\$1,027,116	-\$230,354
112XXX	DIV. GENERAL SERVICES	\$699,300	\$6,789,356	\$6,300,905	-\$488,450
113XXX	DEPT. OF HEALTH	\$3,526,095	\$12,405,587	\$12,117,297	-\$288,290
114XXX	DIV. OF HUMAN RESOURCES	\$84,162	\$4,756,553	\$4,672,381	-\$84,172
115XXX	DIV. NATURAL RESOURCES	\$1,139,831	\$17,905,851	\$16,766,020	-\$1,139,831
116XXX	DIV. PUBLIC SAFETY	\$3,511,106	\$12,935,966	\$12,070,235	-\$865,731
117XXX	DIV. CHILD. FAM. SERVICES	\$1,170,594	\$6,026,049	\$4,855,455	-\$1,170,594
121XXX	DIV. OF TRANSPORTATION	\$3,089,834	\$2,138,511	\$1,750,994	-\$387,516
			<b>TOTAL</b>	<b>\$102,831,000</b>	<b>-\$9,399,677</b>

The Executive Branch Fiscal Year 2026 budget is based on the Budget and Finance Committee's base allocation of \$102,831,000. This figure represents a reduction of roughly \$9.3 million compared to actual expenditures from Fiscal Year 2024, and more than \$14 million below the FY2024 base planning amounts. Despite these reductions, the figures presented reflect only the General Fund-supported programs and do not include fixed costs, grants, or other set-asides. Additionally, the budget does not account for any general wage adjustments, external fund cash matches, personnel lapse balances, Permanent Fund income, or resources associated with proprietary, fiduciary, or special revenue funds—whether internal or external. This budget reflects my Administration's continued commitment to responsible fiscal planning while maintaining core government functions and services.



**EXECUTIVE OFFICES**  
**Fiscal Year 2026 Allocations**  
**Business Unit 103XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
103001	OFC OF PRES/VICE-PRES	\$0	\$3,714,508	\$4,114,508	\$400,000
103002	NN WASHINGTON OFFICE	\$31,981	\$1,866,805	\$1,834,824	-\$31,981
103003	NAV-HOPI LAND COMM. O	\$22,798	\$432,702	\$409,904	-\$22,798
103004	OFC. OF HEARINGS & AP	\$78,816	\$233,265	\$154,449	-\$78,816
103005	OFC OF MISS NAVAJO NA	\$0	\$317,527	\$317,527	\$0
103006	NAV. TELECOMM REGUL.	\$14,764	\$275,099	\$260,336	-\$14,764
103007	EXEC PROTECTION SVCS	\$0	\$377,539	\$377,539	\$0
103009	OFFICE OF THE FIRST L	\$11,566	\$121,480	\$109,914	-\$11,566
103021	NN YOUTH ADVISORY COU	\$41,768	\$5,242	\$0	-\$5,242
103022	DINÉ URANIUM REMEDIA	\$26,127	\$137,017	\$110,890	-\$26,127
103015	NNVA-ADMINISTRATION	\$89,324	\$1,335,421	\$1,246,097	-\$89,324
			<b>TOTAL</b>	<b>\$8,935,987</b>	<b>\$119,382</b>

In preparing the Fiscal Year 2026 budget allocations, the Office of the President and Vice President adopted a performance-based approach rooted in actual expenditure data from Fiscal Year 2024. This methodology was implemented as recommended by the Budget and Finance Committee and the Controller, both of which emphasized the importance of aligning budget planning with historical spending patterns and reversion rates. By analyzing how much each program reverted to the General Fund, the Executive Branch was able to identify areas of underutilization and redirect funding toward programs demonstrating active implementation and service delivery.

The Diné Youth Advisory Council, while a valued initiative, was defunded in this cycle due to extremely low spending in FY2024. Of the funds allocated to the Council last fiscal year, only \$5,242 was expended; less than two percent of what other comparable programs utilized during the same period. This minimal use of funds signals operational inactivity or barriers to execution that must be addressed before further investment can be justified. The decision was not made lightly, as the importance of youth representation and engagement in government remains a top priority for the Administration. However, in a budget environment defined by constrained resources and a growing population with pressing needs, every dollar must be deployed where it will generate tangible impact.

My Administration remains committed to working to reinstate the Youth Advisory Council after a viable plan be presented. This approach allows us to remain fiscally responsible while preserving the opportunity for promising programs to reemerge stronger and more effective.



**NAVAJO NATION DEPARTMENT OF JUSTICE**  
**Fiscal Year 2026 Allocations**  
**Business Unit 104XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
104001	DOJ - ATTORNEY GENER	\$97,444	\$4,317,274	\$3,744,277	-\$572,997
104002	NAV-HOPI LEGAL SVCS P	\$5,904	\$251,092	\$245,188	-\$5,904
104003	OFC. OF THE NAV. PUBL	\$47,025	\$1,093,077	\$1,046,051	-\$47,025
104005	OFC OF THE PROSECUTOR	\$168,326	\$3,236,048	\$3,067,722	-\$168,326
			<b>TOTAL</b>	<b>\$8,103,238</b>	<b>-\$794,253</b>

In accordance with the recommendation from the Budget and Finance Committee and the Controller's recommendation to base future budget allocations on actual expenditures and reversion history, the Executive Branch conducted a comprehensive review of Fiscal Year 2024 spending data for all programs under the Navajo Nation Department of Justice. Collectively, these programs reverted \$318,700 in unspent operating funds to the General Fund at the end of the fiscal year.

The largest reduction was applied to the Office of the Attorney General, which reverted \$97,444 in operating funds and had an additional \$1,545,312 in personnel lapse. In total, this brought the Office's reversion impact to over \$1.6 million. While the reversion was significant, much of it was attributable to unfilled personnel positions rather than operational inefficiencies. To maintain a baseline level of functionality while reinforcing fiscal responsibility, the Office's FY2026 allocation has been set at \$3,744,277—a reduction of \$572,997 from its actual FY2024 expenditures.

The Navajo-Hopi Legal Services Program reverted \$5,904 and received a proportional reduction, resulting in an FY2026 allocation of \$245,188. The Office of the Public Defender, which reverted \$47,025, received an allocation of \$1,046,051. Similarly, the Office of the Prosecutor, which reverted \$168,326, received a revised allocation of \$3,067,722.

These adjustments are not a reflection of diminished need but represent a shift toward disciplined, performance-based budgeting. They ensure that funding is aligned with program execution and that resources are directed to areas where they will be fully utilized. The Executive Branch remains fully committed to ensuring that the Nation's legal infrastructure remains strong, effective, and responsive. Programs that anticipate funding shortfalls due to expanded service demands or unanticipated legal matters are encouraged to submit requests through the unmet needs process. The Office of the President and Vice President will continue to work in close partnership with the Department of Justice to support legal operations and safeguard the rights and interests of the Navajo people.



**NAVAJO NATION OFFICE OF MANAGEMENT & BUDGET**  
**Fiscal Year 2026 Allocations**  
**Business Unit 105XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
105001	OFC OF MGMT AND BUDGE	\$86,583	\$2,034,347	\$1,947,763	-\$86,583
			<b>TOTAL</b>	<b>\$1,947,763</b>	<b>-\$86,583</b>

The Fiscal Year 2026 allocation for the Office of Management and Budget (OMB) was determined using actual expenditure data from Fiscal Year 2024, consistent with the budgeting principles recommended by the Budget and Finance Committee and the Controller. In FY2024, OMB expended \$2,034,346.72 in operational funds, yet \$86,583.42 remained unspent and was reverted to the General Fund at the end of the fiscal year.

As a result, the FY2026 allocation for OMB has been adjusted to \$1,947,763 to reflect this reversion. This approach ensures that funding levels are proportionate to demonstrated utilization and that scarce financial resources are directed toward programs with the greatest operational demand and impact.

While the reduction reflects prudent financial planning, it does not diminish the critical role that OMB plays in overseeing the Nation's fiscal policy, budget development, and performance management. The Office of the President and Vice President will continue to support OMB's mission and monitor expenditure trends throughout the year. Should OMB require additional resources due to unforeseen demands or expanded responsibilities, the unmet needs process remains available to ensure continued operational continuity.



**NAVAJO NATION OFFICE OF THE TAX COMMISSION**  
**Fiscal Year 2026 Allocations**  
**Business Unit 106XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
106001	OFC. OF THE NAVAJO TA	\$144,632	\$1,055,080	\$910,448	-\$144,632
			<b>TOTAL</b>	<b>\$910,448</b>	<b>-\$144,632</b>

The Fiscal Year 2026 allocation for the Navajo Nation Office of the Tax Commission was determined through a comprehensive review of Fiscal Year 2024 expenditure data, in alignment with the budget planning approach recommended by the Budget and Finance Committee and the Controller. During FY2024, the Office expended \$1,055,080 in operational funds; however, a total of \$144,632 remained unspent and was reverted to the General Fund at the end of the fiscal year.

In response, the FY2026 allocation for the Office of the Navajo Tax Commission has been set at \$910,448. This revised amount reflects a commitment to responsible budgeting by ensuring that future appropriations are based on actual expenditure performance. By reducing the allocation to account for reverted funds, the Executive Branch is reinforcing a standard of financial discipline and making space to prioritize resources for programs demonstrating higher levels of execution and need.

Despite this reduction, the importance of the Office's role in advancing the Nation's fiscal sovereignty remains unchanged. The Office of the President and Vice President will continue to support the mission of the Tax Commission in its efforts to administer, collect, and enforce tax policies that generate critical revenue for government services. Should operational needs exceed the FY2026 allocation, the Office is encouraged to submit a formal unmet needs request to ensure that essential tax functions are not disrupted.



**NAVAJO NATION OFFICE OF THE CONTROLLER**  
**Fiscal Year 2026 Allocations**  
**Business Unit 107XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
107020	PURCHASING DEPT.	\$8,546	\$481,712	\$473,165	-\$8,546
107021	PROPERTY MGT DEPT (PM)	\$29,844	\$519,167	\$489,323	-\$29,844
107022	OFC OF THE CNTLR-ADM/	\$687,281	\$5,585,879	\$3,923,952	-\$1,661,927
			<b>TOTAL</b>	<b>\$4,886,440</b>	<b>-\$1,700,318</b>

At the conclusion of Fiscal Year 2024, the Office of the Controller (OOC) reverted a total of \$687,281 in operating funds back to the General Fund. In addition to this, a detailed assessment of the OOC's personnel lapse revealed that over \$1.8 million in unexpended personnel funds were also returned—bringing the total amount reverted to \$2,488,702.

In light of these reversions, and in alignment with the Budget and Finance Committee and the Controller's recommendation to base future budgets on actual expenditures, the FY2026 allocation for the Office of the Controller has been set at \$3,932,952. This amount reflects the need for a more efficient and performance-based budgeting approach, ensuring that resources are allocated in proportion to demonstrated program activity and need.

The Office of the President and Vice President will continue to closely monitor the OOC's expenditure rate throughout the fiscal year to inform future budget adjustments and to support a long-term strategy for financial accountability and operational efficiency.



**NAVAJO NATION DIVISION OF COMMUNITY DEVELOPMENT**  
**Fiscal Year 2026 Allocations**  
**Business Unit 108XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
108001	DCD-ADMINISTRATION	\$300,503	\$1,379,856	\$1,079,353	-\$300,503
108003	SOLID WASTE MGMT PRGM	\$261,545	\$180,375	\$180,375	\$0
108004	COMM HSG & INFRSTR DE	\$774,630	\$562,040	\$562,040	\$0
108125	ADMIN SERVICES CENTER	\$16,423	\$2,028,764	\$2,012,341	-\$16,423
108127	CAPITAL PROJECTS MANA	\$961,055	\$2,762,172	\$1,801,117	-\$961,055
108128	NAVAJO ADDRESSING AUT	\$19,951	\$215,253	\$195,302	-\$19,951
			<b>TOTAL</b>	<b>\$5,830,529</b>	<b>-\$1,297,932</b>

The Fiscal Year 2026 allocations for the Navajo Nation Division of Community Development (DCD) reflect a tailored approach to performance-based budgeting, in line with the recommendation from the Budget and Finance Committee and the Controller to base allocations on actual FY2024 expenditures. In total, DCD programs reverted \$2,334,107 in unspent funds to the General Fund at the close of FY2024, prompting a reassessment of each program's operational needs and expenditure performance.

In several cases, the amount reverted exceeded the actual expenditures for the fiscal year—most notably within the Solid Waste Management Program and the Community Housing & Infrastructure Development Program. To ensure these programs could maintain core functionality despite the high reversions, the Executive Branch placed a cap on reductions and allocated each program an amount equal to their FY2024 actual expenditures. This strategy preserves operational continuity while still honoring the principle of fiscal accountability.

The Capital Projects Management Department also saw a significant reversion of \$961,055, leading to a reduction in its FY2026 allocation to \$1,801,117. Similarly, the DCD Administration, Administrative Services Center, and Navajo Addressing Authority received adjusted allocations proportional to their actual expenditures, minus the funds they reverted.

This funding strategy was not implemented to penalize programs but to incentivize efficient and strategic use of funds. Where reductions were necessary, the intent was to right-size allocations without impairing the delivery of essential services. The Office of the President and Vice President will continue to monitor these programs and support their efforts through technical assistance and, where justified, through the unmet needs process. This approach ensures that our Nation's capital and community development initiatives remain responsive, accountable, and aligned with the broader goals of self-determination and infrastructure advancement.





**NAVAJO NATION DEPARTMENT OF DINÉ EDUCATION**  
**Fiscal Year 2026 Allocations**  
**Business Unit 109XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
109001	DEPT OF DINE EDUC - A	\$93,385	\$874,430	\$781,045	-\$93,385
109004	OFC OF EDU/RESRCH & S	\$4,719	\$334,328	\$329,609	-\$4,719
109005	OFC OF DINE STANDARD	\$47,800	\$354,869	\$307,069	-\$47,800
109006	OFC OF NN LIBRARY	\$29,010	\$458,782	\$429,772	-\$29,010
109007	DINE LANGUAGE IMMERSI	\$1,633	\$29,169	\$27,535	-\$1,633
109008	NN TEACHER EDUC FINAN	\$0	\$372,086	\$372,086	\$0
109009	OFC OF DINE SCHOOL	\$75,601	\$610,840	\$535,240	-\$75,601
109012	DEPT OF YOUTH	\$41,088	\$213,234	\$172,146	-\$41,088
109013	DOY - CHINLE AGENCY	\$57,641	\$453,625	\$395,983	-\$57,641
109014	DOY - CROWNPOINT AGEN	\$15,188	\$792,575	\$777,387	-\$15,188
109015	DOY - FT DEFIANCE AGE	\$157,967	\$1,211,372	\$1,053,405	-\$157,967
109016	DOY - SHIPROCK AGENCY	\$593,184	\$636,251	\$547,274	-\$88,978
109017	DOY - WESTERN AGENCY	\$15,464	\$522,201	\$506,737	-\$15,464
109018	NORTH CENTRAL ASSOCIA	\$54,717	\$243,166	\$188,449	-\$54,717
109020	OSERS-FOOD SVC VEND P	\$0	\$16,497	\$16,496	\$0
109023	OFC OF DINE ACCOUNTAB	\$5,507	\$305,562	\$300,054	-\$5,507
109026	NAVAJO NATION BOARD O	\$39,758	\$66,960	\$70,000	\$3,041
			<b>TOTAL</b>	<b>\$6,810,287</b>	<b>-\$685,658</b>

The Fiscal Year 2026 allocations for the Navajo Nation Department of Diné Education (DODE) were determined using a performance-based approach, in alignment with the recommendation provided by the Budget and Finance Committee and the Controller. This methodology relies on actual expenditures and reversion rates from Fiscal Year 2024 to ensure that each program is funded according to its demonstrated operational capacity and fiscal stewardship.

During FY2024, DODE programs collectively reverted \$1,232,662 in unspent funds to the General Fund. These reversions informed adjustments across nearly all programs, resulting in right-sized allocations that better reflect expenditure patterns. For example, the Department of Diné Education Administration reverted \$93,385 and was allocated \$781,045 for FY2026, while other programs such as the Office of Diné Standards, the Office of Diné School Improvement, and the Office of the Navajo Nation Library saw proportional reductions based on their respective reversions.

In most cases, allocations were calculated by subtracting the reversion amount from the FY2024 actual expenditures. However, in recognition of the importance of youth development, a modified approach was applied to the Department of Diné Youth's Shiprock Agency. Although the agency reverted \$593,184—nearly the entirety of its FY2024 expenditure—a reduction of that size would have critically impaired operations. Instead, the program was allocated an amount equal to its FY2024 actual expenditures, reduced by only 15% of the reverted funds. This adjustment strikes a balance between fiscal accountability and preserving critical youth services in a high-need region.

Programs that fully expended their allocations, such as the Navajo Nation Teacher Education Financial Assistance Program and the OSERS Food Service Vendor Payment Program, received level funding for FY2026. The Navajo Nation Board of Education also received a slight increase to support its growing responsibilities and ensure continued oversight of education policy and programming.

This budgeting approach was not intended to penalize programs, but to promote efficient use of resources while ensuring that programs with strong performance are protected and sustained. The Office of the President and Vice President will continue to monitor expenditure trends and provide technical assistance where needed. Programs that anticipate shortfalls or expanded responsibilities are encouraged to submit unmet needs requests. The Administration remains firmly committed to strengthening education, supporting our youth, and preserving the Diné language and culture through targeted, responsible investment.



**NAVAJO NATION DIVISION OF ECONOMIC DEVELOPMENT**  
**Fiscal Year 2026 Allocations**  
**Business Unit 110XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
110001	DED-ADMINISTRATION	\$61,594	\$941,509	\$879,915	-\$61,594
110003	BUSINESS REGULATORY D	\$0	\$640,347	\$640,347	\$0
110004	PROJECT DEVELOPMENT D	\$0	\$1,038,524	\$1,038,524	\$0
110005	SBDD-CHINLE RBDO	\$21,363	\$353,403	\$332,040	-\$21,363
110006	SBDD-EASTERN RBDO	\$0	\$384,509	\$384,509	\$0
110007	NORTHERN RBDO		\$0	\$0	\$0
110009	SBDD-SHIPROCK RBDO	\$0	\$422,787	\$422,787	\$0
110010	SBDD - WESTERN RBDO	\$0	\$400,468	\$400,468	\$0
110011	SBDD-FT. DEFIANCE RBD	\$0	\$291,340	\$291,340	\$0
110012	SUPPORT SERVICES DEPT	\$29,723	\$661,916	\$632,193	-\$29,723
110013	SMALL BUS DEV DEPT (S	\$317	\$523,351	\$523,034	-\$317
			<b>TOTAL</b>	<b>\$5,845,905</b>	<b>-\$154,744</b>

The Fiscal Year 2026 budget allocations for the Navajo Nation Division of Economic Development (DED) were developed based on a thorough review of actual Fiscal Year 2024 expenditures and reversion data, consistent with the performance-based budgeting framework recommended by the Budget and Finance Committee and the Controller.

In total, DED programs reverted \$154,744 to the General Fund at the end of FY2024. The majority of programs within the Division maintained strong expenditure rates and did not revert funds, which is reflected in the consistent FY2026 allocations for departments such as the Business Regulatory Department, Project Development Department, and multiple Regional Business Development Offices (RBDOs). These programs have been funded at levels equal to their FY2024 actual expenditures, underscoring the Administration's confidence in their performance and the essential role they play in driving economic opportunity across the Nation.

For programs that did revert funds, adjustments were made proportionally. DED Administration reverted \$61,594 and was accordingly allocated \$879,915 for FY2026. The Support Services Department, which reverted \$29,723, was adjusted to \$632,193. The Navajo Real Estate Department saw the largest single-program reduction, with a reversion of \$41,747 and a resulting allocation of \$300,748. These adjustments reflect a disciplined budgeting approach and do not suggest a lack of need, but rather a realignment based on actual usage and performance.

Overall, the Division of Economic Development plays a central role in shaping the future of the Navajo economy—whether through business regulation, project development, or small business support. The FY2026 budget reflects continued investment in these priorities, while also reinforcing the principle that every dollar must be tied to program execution. The Administration will remain engaged in monitoring progress and assisting programs in addressing any implementation barriers. Where additional resources are needed, departments are encouraged to submit formal requests through the unmet needs process to ensure that critical services and economic initiatives are not interrupted.



**NAVAJO NATION ENVIRONMENTAL PROTECTION AGENCY**  
**Fiscal Year 2026 Allocations**  
**Business Unit 111XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
111001	ENVRMNTL PROT AGCY -	\$94,945	\$333,939	\$238,994	-\$94,945
111002	AIR AND TOXIC DEPT	\$2,259	\$112,378	\$110,119	-\$2,259
111004	SURFACE & GRNDWTR PRO	\$41,536	\$130,795	\$89,259	-\$41,536
111010	WASTE REG COMPLNCE DE	\$7,550	\$101,145	\$93,595	-\$7,550
111011	RESOURCE CONSV & RECV	\$69,227	\$300,720	\$231,493	-\$69,227
111014	ENVRMNTL LAW ENFRMNT	\$11,688	\$240,515	\$228,828	-\$11,688
111016	RADON PROJECT	\$3,148	\$37,978	\$34,830	-\$3,148
			<b>TOTAL</b>	<b>\$1,027,116</b>	<b>-\$230,354</b>

The Fiscal Year 2026 budget allocations for the Navajo Nation Environmental Protection Agency (NNEPA) were developed using actual expenditure and reversion data from Fiscal Year 2024, in keeping with the recommendation from the Budget and Finance Committee and the Controller. This performance-based budgeting approach ensures that funds are allocated in proportion to each program's demonstrated capacity to spend effectively and deliver results. In FY2024, NNEPA programs collectively reverted \$230,353 in unspent operating funds to the General Fund. This included significant reversions from the Environmental Protection Agency Administration (\$94,945), the Resource Conservation and Recovery Program (\$69,227), and the Surface and Groundwater Protection Department (\$41,536). These reversions suggest operational gaps or funding surpluses that were not fully utilized within the fiscal year. As a result, FY2026 allocations for these programs were adjusted accordingly to reflect actual expenditure patterns and to prioritize fiscal efficiency.

The EPA Administration, for example, was allocated \$238,994 for FY2026—a reduction from its FY2024 actual of \$333,939. Similarly, the Resource Conservation and Recovery Program was adjusted to \$231,493, and the Surface and Groundwater Protection Department received a revised allocation of \$89,259. These funding levels represent a recalibration intended to support operational continuity while reinforcing responsible stewardship of limited resources. Other programs such as Air and Toxic Department, Waste Regulatory Compliance, Environmental Law Enforcement, and the Radon Project also saw proportionate adjustments based on reversion amounts, but remain positioned to maintain essential regulatory and environmental health functions. These adjustments are not indicative of diminished value, but rather a targeted effort to align funding with actual programmatic needs and delivery rates.

The Office of the President and Vice President remains strongly committed to environmental protection and sustainability. Clean air, safe water, and the responsible management of hazardous materials are core to the long-term health and well-being of our Nation. As such, NNEPA is encouraged to continue strengthening program execution and to submit unmet needs requests where justified by operational demands.





**NAVAJO NATION DIVISION OF GENERAL SERVICES**  
**Fiscal Year 2026 Allocations**  
**Business Unit 112XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
112001	DIV OF GEN SVCS - ADM	\$41,486	\$502,193	\$460,706	-\$41,486
112003	INSURANCE SVCS DEPT (	\$6,036	\$70,898	\$64,862	-\$6,036
112004	RISK MGT-SAFETY LOSS	\$8,272	\$22,766	\$14,495	-\$8,272
112006	TELECOMM & UTILITIES	\$37,497	\$399,491	\$361,994	-\$37,497
112007	NAV. AIR TRANSPN DEP	\$199,849	\$140,340	\$140,340	\$0
112008	FACILITIES MAINTNCE	\$17,276	\$2,201,721	\$2,184,445	-\$17,276
112009	DEPT OF INFO TECHNOLO	\$7,163	\$2,182,266	\$2,175,102	-\$7,163
112010	RECORDS MGMNT DEPT (R	\$61,530	\$267,293	\$205,763	-\$61,530
112013	EMPLOYEE HSG DEPT-SUP	\$309,190	\$1,002,387	\$693,198	-\$309,190
			<b>TOTAL</b>	<b>\$6,300,905</b>	<b>-\$488,450</b>

The Fiscal Year 2026 budget allocations for the Navajo Nation Division of General Services were determined through a performance-based budgeting process, using Fiscal Year 2024 actual expenditures and reversion data as a foundation. This process, recommended by the Budget and Finance Committee and the Controller, ensures that program budgets are adjusted to reflect actual usage and encourage responsible stewardship of government funds.

Across the Division, programs collectively reverted \$699,300 in unspent operating funds at the close of FY2024. These reversions informed targeted adjustments for most departments. For example, the Division of General Services Administration, which reverted \$41,486, received an FY2026 allocation of \$460,706. Likewise, the Telecommunications and Utilities Department was adjusted to \$361,994 following a \$37,497 reversion, and the Records Management Department saw a reduction of \$61,530 from its FY2024 actuals, resulting in an allocation of \$205,763. The Employee Housing Department experienced the largest reduction, with \$309,190 reverted and a revised FY2026 allocation of \$693,198.

A notable exception to this methodology was the Navajo Air Transportation Department. Although this department reverted \$199,849 in FY2024, its final allocation for FY2026 was held at its FY2024 actual expenditure of \$140,340. This exception was made to avoid severely underfunding a program that, while experiencing a high reversion, would otherwise be left with insufficient operating capacity. The Office of the President and Vice President recognizes the importance of maintaining basic operational functions within air transportation services and made this adjustment to safeguard continuity while broader performance issues are evaluated.

Other departments, including Risk Management, Insurance Services, Facilities Maintenance, and Information Technology, received proportional reductions based on their respective reversion amounts. These adjustments are intended to realign funding with actual expenditure levels, not to hinder core services.

The Division of General Services plays a critical role in supporting infrastructure, technology, maintenance, and logistical services across the Navajo Nation. The FY2026 budget reflects both confidence in its essential operations and a call for more effective and timely execution of allocated funds. The Administration encourages each department to carefully track expenditure rates, improve internal execution where possible, and submit unmet needs requests where additional funding is justified. The Office of the President and Vice President remains committed to working collaboratively to ensure that the Division is equipped to meet the growing administrative demands of the Nation.





**NAVAJO NATION DEPARTMENT OF HEALTH**  
**Fiscal Year 2026 Allocations**  
**Business Unit 113XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
113001	DEPARTMENT OF HEALTH-	\$107,644	\$512,703	\$405,059	-\$107,644
113003	NM NAVAJO URANIUM WOR	\$8,627	\$281,118	\$272,491	-\$8,627
113005	OFC OF ENVRNMTL HEALT	\$2,498	\$35,324	\$32,826	-\$2,498
113010	DALTCS-ADMINISTRATION	\$0	\$393,105	\$393,105	\$0
113011	DALTCS-CHINLE	\$837,447	\$1,966,848	\$1,924,976	-\$41,872
113012	DALTCS-FORT DEFIANCE	\$632,381	\$1,992,813	\$1,961,194	-\$31,619
113013	DALTCS-CROWNPOINT	\$1,106,337	\$2,461,739	\$2,406,423	-\$55,317
113014	DALTCS-TUBA CITY	\$446,054	\$2,517,161	\$2,494,859	-\$22,303
113015	DALTCS-SHIPROCK	\$368,215	\$2,244,775	\$2,226,364	-\$18,411
113018	KAYENTA ALT. RURAL HO	\$16,894	\$0	\$0	\$0
			<b>TOTAL</b>	<b>\$12,117,297</b>	<b>-\$288,290</b>

The Fiscal Year 2026 budget allocations for the Navajo Nation Department of Health reflect a careful and compassionate balancing of fiscal responsibility and the continued delivery of essential health services, particularly for our elders. Following the recommendation of the Budget and Finance Committee and the Controller, allocations were primarily determined based on actual FY2024 expenditures and the amount of funds reverted back to the General Fund.

In total, Department of Health programs reverted \$3,526,095 in unspent funds in FY2024. These reversions were reviewed program by program, and most allocations were adjusted to align with performance. For instance, the Department of Health Administration, which reverted \$107,644, received an FY2026 allocation of \$405,059—down from its FY2024 actual of \$512,703. Similarly, the Office of Environmental Health and the Navajo Uranium Workers Program received modest reductions based on their reversion totals.

However, a more careful approach was applied to the Division of Aging and Long Term Care Support (DALTCS), whose regional programs provide vital nutrition, in-home care, and transportation services to Navajo elders. Recognizing the critical role DALTCS plays in elder well-being, a 5% cap was placed on reductions for these regional programs—regardless of the size of their FY2024 reversion. This policy was designed to prevent major disruptions in care and services, especially in rural communities where elders rely heavily on these programs for daily living support.

As a result, DALTCS programs in Chinle, Fort Defiance, Crownpoint, Tuba City, and Shiprock all received adjusted allocations reflecting a maximum 5% reduction from their reversion amounts. For example, the

DALTCS Crownpoint Agency, which reverted \$1.1 million, would have experienced a drastic cut under a strict reversion-based formula. Instead, a \$55,317 reduction was applied—preserving over \$2.4 million in critical service funding for FY2026. Similar adjustments were made across the other regional programs to ensure stability in operations. The Kayenta Alternate Rural Housing had no expenditures for FY24 and FY25 and will be defunded in FY26 until NDOH provides a plan for opening. Once that plan is established, we encourage the Department to seek unmet needs to fund the program.

The Office of the President and Vice President is committed to protecting health programs that support our most vulnerable citizens. While this budget reinforces the principle of performance-based funding, it also reflects the Nation's values—respect for our elders and the responsibility to ensure their continued care. Departments are encouraged to maintain strong expenditure rates, resolve internal spending delays, and utilize the unmet needs process where necessary. The Administration will continue to work closely with the Department of Health to ensure that every dollar serves our communities and every elder receives the dignity and care they deserve.



**NAVAJO NATION DIVISION OF HUMAN RESOURCES**  
**Fiscal Year 2026 Allocations**  
**Business Unit 114XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
114001	DIV HUMAN RESOURCES-A	\$18,857	\$470,236	\$451,379	-\$18,857
114002	NAVAJO NATION BAND	\$3,680	\$51,952	\$48,272	-\$3,680
114003	NAVAJO NATION TV & FI	\$5,987	\$494,593	\$488,606	-\$5,987
114004	OFC OF NAV LABOR RELA	\$11,634	\$371,198	\$359,564	-\$11,634
114005	OFC OF NAV WOMEN & FA	\$0	\$10	\$0	-\$10
114006	STAFF DEV & TRNG PRGM	\$4,794	\$533,321	\$528,527	-\$4,794
114007	NAV OCC SAFETY & HLTH	\$0	\$288,902	\$288,902	\$0
114009	DEPT OF PERSONNEL MGM	\$28,643	\$1,973,210	\$1,944,567	-\$28,643
114010	NAV DEPT OF WRKFRCE D	\$3,494	\$127,711	\$124,217	-\$3,494
114018	OFC OF BACKGRND INVES	\$7,074	\$445,420	\$438,346	-\$7,074
			<b>TOTAL</b>	<b>\$4,672,381</b>	<b>-\$84,172</b>

The Fiscal Year 2026 allocations for the Navajo Nation Division of Human Resources (DHR) were established based on Fiscal Year 2024 actual expenditures and reversion data, following the budgeting framework recommended by the Budget and Finance Committee and the Controller. This performance-based approach ensures that funding is aligned with demonstrated spending capacity, promoting efficiency while preserving essential personnel and workforce services.

In total, DHR programs reverted \$84,162 in operating funds to the General Fund in FY2024. As a result, modest adjustments were applied to most programs within the Division to reflect this unused funding. The Division of Human Resources Administration, for example, reverted \$18,857 and has been allocated \$451,379 for FY2026. The Department of Personnel Management, which handles hiring and classification functions for the entire Executive Branch, saw a similar adjustment—receiving an FY2026 allocation of \$1,944,567 after reverting \$28,643 last fiscal year.

Other program adjustments include the Navajo Nation TV & Film Office, which reverted \$5,987 and received \$488,606 for FY2026, and the Office of Navajo Labor Relations, which was adjusted to \$359,564 following a reversion of \$11,634. Each of these reductions reflects a targeted effort to ensure that program funding is right-sized according to actual utilization, without compromising mission-critical operations.

Several programs, including the Navajo Occupational Safety & Health Administration and the Office of Navajo Women & Families, maintained level or minimal funding based on their expenditure activity. The latter, having reported negligible activity in FY2024, was not allocated funds for FY2026. These decisions

were made to prioritize funding for active programs while allowing space for reactivation or expansion if appropriate plans and needs are submitted through the unmet needs process.

Despite the overall reductions, this budget preserves the operational capacity of DHR's core service functions—including background investigations, workforce development, labor relations, and staff training. The Office of the President and Vice President remains committed to advancing workforce readiness, professional development, and workplace safety across the Navajo Nation. As we continue to modernize government services and implement a new ERP system, DHR's role will only grow in importance. Programs are encouraged to monitor their expenditure rates closely, resolve internal barriers to spending, and submit unmet needs as necessary to support emerging priorities or increased service demands.



**NAVAJO NATION DIVISION OF NATURAL RESOURCES**  
**Fiscal Year 2026 Allocations**  
**Business Unit 115XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
115001	DIV OF NATRL RESOURCE	\$22,392	\$884,932	\$862,540	-\$22,392
115004	MINERALS DEPARTMENT	\$124,858	\$630,107	\$505,249	-\$124,858
115009	DWR - WATER RES MGMT	\$7,178	\$229,225	\$222,047	-\$7,178
115011	DEPT OF WATER RES - A	\$38,429	\$276,497	\$238,068	-\$38,429
115012	DWR - TECHNLOGY/CONSTR	\$23,072	\$2,225,883	\$2,202,812	-\$23,072
115013	DWR - OPER & MAINT	\$38,081	\$2,705,509	\$2,667,428	-\$38,081
115017	NN MUSEUM	\$15,378	\$446,608	\$431,230	-\$15,378
115018	DEPT OF AGRICULTURE	\$6,827	\$799,679	\$792,852	-\$6,827
115021	NAV LAND DEPT	\$243,666	\$1,385,798	\$1,142,132	-\$243,666
115023	FORESTRY DEPARTMENT	\$1,670	\$202,146	\$200,476	-\$1,670
115024	HISTORIC PRESERVATION	\$2,041	\$578,155	\$576,114	-\$2,041
115025	DEPT OF FISH & WILDLI	\$73,421	\$1,083,155	\$1,009,734	-\$73,421
115026	ANIMAL CONTROL PRGM	\$322,482	\$1,670,413	\$1,347,931	-\$322,482
115027	DEPT OF RES ENFRMNT	\$39,016	\$2,148,210	\$2,109,195	-\$39,016
115034	NAVAJO VET & LIVESTOC	\$62,995	\$329,122	\$266,127	-\$62,995
115035	DFW - ZOO	\$12,783	\$1,244,354	\$1,231,571	-\$12,783
115037	NAVAJO LAND TITLE DAT	\$24,966	\$430,641	\$405,676	-\$24,966
115038	GENERAL LAND DEVELOPM	\$35,536	\$490,694	\$455,158	-\$35,536
115039	NAVAJO NATION ENERGY	\$45,042	\$144,723	\$99,681	-\$45,042
			<b>TOTAL</b>	<b>\$16,766,020</b>	<b>-\$1,139,831</b>

The Fiscal Year 2026 budget allocations for the Navajo Nation Division of Natural Resources (DNR) were developed using actual expenditure data and reversion figures from Fiscal Year 2024, in accordance with the budgeting framework recommended by the Budget and Finance Committee and the Controller. The intent of this performance-based budgeting process is to align funding with demonstrated program performance while reinforcing financial accountability across all departments.

In total, DNR programs reverted \$1,139,831 in unspent funds to the General Fund during FY2024. Each business unit within the Division was reviewed individually, and FY2026 allocations were adjusted based on actual expenditures minus the amount reverted. This approach ensured that programs were not automatically funded at previous levels, but instead based on what was actually spent and needed.

Several programs experienced sizable reductions. The Navajo Land Department, which reverted \$243,666, received an adjusted allocation of \$1,142,132. The Animal Control Program, with a reversion of \$322,482—the highest among DNR programs—was reduced to \$1,347,931 for FY2026. The Department of Fish and Wildlife, Department of Agriculture, Minerals Department, and Navajo Nation Energy Office also received reductions based on their respective reversion amounts, ensuring that funds are directed to where they can be actively deployed.

Programs such as the Department of Water Resources, Forestry, Historic Preservation, and the Navajo Zoo (DFW) maintained relatively stable allocations with only modest reductions, reflecting strong performance and responsible fiscal management. The Division’s administrative functions, including its Operations and Maintenance, Water Management, and Technical Construction sections, also saw reductions proportionate to their reversions, while still preserving essential infrastructure support and project continuity.

The adjusted funding levels do not reflect a reduction in the importance of DNR’s mission. On the contrary, these decisions reflect the Nation’s commitment to a strategic and efficient use of resources. The Office of the President and Vice President remains deeply supportive of DNR’s critical work in land stewardship, natural resource protection, agricultural sustainability, and energy development. Programs that foresee emerging needs, expanded scopes, or barriers to full execution are strongly encouraged to submit unmet needs requests.



**NAVAJO NATION DIVISION OF PUBLIC SAFETY**  
**Fiscal Year 2026 Allocations**  
**Business Unit 116XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
116001	NAVAJO POLICE DEPT-AD	\$679,383	\$2,121,092	\$1,441,709	-\$679,383
116002	NPD-CHINLE DISTRICT	\$0	\$230,136	\$230,136	\$0
116003	NPD-CROWNPOINT DISTRI	\$36,865	\$295,948	\$294,105	-\$1,843
116004	DOC- TOHATCHI JUV DET	\$0	\$38,435	\$38,435	\$0
116005	NPD-KAYENTA DISTRICT	\$17,542	\$416,130	\$415,253	-\$877
116006	NPD-SHIPROCK DISTRICT	\$16,967	\$191,722	\$190,873	-\$848
116007	NPD-TUBA CITY DISTRICT	\$1,043	\$330,607	\$330,555	-\$52
116008	NPD-WINDOW ROCK DISTRICT	\$7,723	\$457,921	\$457,534	-\$386
116009	NPD-DILKON DISTRICT	\$463,037	\$984,088	\$960,937	-\$23,152
116010	NPD-SUPPORT SERVICES	\$0	\$4,285,365	\$4,285,365	\$0
116011	NAV DEPT of CRIMINAL	\$579,986	\$789,357	\$789,357	\$0
116013	NAV OFC OF INTERNAL A	\$40,533	\$185,967	\$145,433	-\$40,533
116014	NAV DEPT OF CORRECTIO	\$0	\$808,668	\$808,668	\$0
116015	NPD-TRAINING ACADEMY	\$114,998	\$307,029	\$307,029	\$0
116017	EMERGENCY MEDICAL SERV	\$17,581	\$62,419	\$44,839	-\$17,581
116018	DIV OF PUBLIC SAFETY	\$40,919	\$271,629	\$230,710	-\$40,919
116019	NAV DEPT OF EMERG MGM	\$1,203,125	\$984,572	\$924,416	-\$60,156
116020	DISASTER ASSISTANCE F	\$291,404	\$174,881	\$174,881	\$0
			<b>TOTAL</b>	<b>\$12,070,235</b>	<b>-\$865,731</b>

The Fiscal Year 2026 allocations for the Navajo Nation Division of Public Safety were developed using actual expenditure and reversion data from Fiscal Year 2024, in accordance with the budget framework recommended by the Budget and Finance Committee and the Controller. This approach ensures that each program's budget reflects its historical spending patterns while safeguarding the operational integrity of critical public safety functions.

In total, Public Safety programs reverted \$3,511,106 in unspent operating funds during FY2024. While these reversions informed budget adjustments across the division, strategic decisions were made to protect front-line law enforcement services and investigative functions that are vital to community safety and criminal justice operations.

The most significant adjustment was made to the Navajo Police Department Administration, which reverted \$679,383 and received an FY2026 allocation of \$1,441,709. However, to avoid undermining district-level

law enforcement, all police districts were subject to a 5% cap on reductions from their FY2024 reversion amounts. This ensured that regional operations—such as those in Crownpoint, Kayenta, Shiprock, Tuba City, Window Rock, and Dilkon—were preserved at nearly full capacity. For example, while the Dilkon District reverted \$463,037, the reduction applied was limited to \$23,152, allowing the program to maintain \$960,937 in funding to support public safety operations on the ground.

Furthermore, the Navajo Department of Criminal Investigations maintained its full FY2024 actual allocation of \$789,357 for FY2026. This decision reflects the Administration's recognition of the unique and growing demands placed on investigative units, especially in cases involving missing persons, violent crime, and federal-tribal coordination. Similarly, the NPD Training Academy, Correctional Services, and Support Services maintained level funding, acknowledging their central role in recruitment, detention, and logistics.

Programs that experienced proportionate reductions based on actual reversion included the Office of Internal Affairs, Emergency Medical Services, and the Division of Public Safety Administration. These reductions reflect actual utilization rates and help redirect resources to high-need operational areas without diminishing program importance.

The Office of the President and Vice President remains firmly committed to ensuring that all communities across the Navajo Nation are protected and that law enforcement officers, correctional staff, and emergency responders have the tools and resources they need to succeed. While this budget prioritizes fiscal responsibility, it also preserves the structure and stability of essential public safety services. Programs anticipating challenges in meeting operational goals under current funding levels are encouraged to submit unmet needs requests. The Administration will continue working closely with Public Safety leadership to identify solutions and support the safety and well-being of all Diné.





**NAVAJO NATION DIVISION OF CHILDREN & FAMILY SERVICES**  
**Fiscal Year 2026 Allocations**  
**Business Unit 117XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
117001	DIV OF CHILDN & FAM S	\$299,594	\$1,382,241	\$1,082,647	-\$299,594
117008	NAV SCHOOL CLOTHING P	\$711,607	\$3,419,390	\$2,707,783	-\$711,607
117022	FAMILY DIRECT SERVICE	\$159,393	\$1,224,418	\$1,065,025	-\$159,393
			<b>TOTAL</b>	<b>\$4,855,455</b>	<b>-\$1,170,594</b>

The Fiscal Year 2026 budget allocations for the Navajo Nation Division of Children and Family Services (DCFS) reflect a necessary realignment of funding to match actual program performance, as recommended by the Budget and Finance Committee and the Controller. This realignment, based on Fiscal Year 2024 actual expenditures and operating reversions, ensures that resources are allocated responsibly while preserving the Division’s ability to provide critical services to children and families across the Nation.

During FY2024, DCFS programs reverted a total of \$1,170,594 in unspent funds to the General Fund. These reversions were distributed across three key programs: the Division Administration, the Navajo School Clothing Program, and the Family Direct Services Program. Each program’s FY2026 allocation was adjusted accordingly to reflect its actual spending capacity.

The Division Administration reverted \$299,594 and has been allocated \$1,082,647 for FY2026, based on its actual FY2024 expenditure of \$1,382,241. The Navajo School Clothing Program—one of the most significant youth assistance initiatives in the Nation—reverted \$711,607, prompting a revised allocation of \$2,707,783. This change does not signal a reduced commitment to the program; rather, it reflects the importance of spending allocated funds in a timely and effective manner to maintain program credibility and ensure continued support.

The Family Direct Services Program, which provides essential protection and advocacy for vulnerable children, reverted \$159,393 in FY2024. Combined with a broader adjustment to reflect program performance, its allocation for FY2026 has been set at \$1,065,025, down from \$1,224,418.

These decisions were made with care and with the recognition that DCFS programs operate in high-pressure environments with complex needs. The Office of the President and Vice President remains deeply committed to ensuring the well-being of Navajo children and families. Programs are encouraged to monitor their expenditure rates closely and to submit unmet needs requests where justified by demand, case load, or expanded responsibilities.



**NAVAJO NATION DIVISION OF TRANSPORTATION**  
**Fiscal Year 2026 Allocations**  
**Business Unit 121XXX**

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 24 Operating Reversion</b>	<b>FY 24 Actuals (Controller Close Out)</b>	<b>FY26 Allocation</b>	<b>Difference</b>
121001	NN DIVISION OF TRANSP	\$2,573,066	\$1,146,973	\$889,666	-\$257,307
121002	DEPARTMENT OF HIGHWAY	\$98,934	\$210,135	\$111,201	-\$98,934
121003	DEPT OF AIRPORT MANAG	\$31,276	\$95,569	\$64,294	-\$31,276
121004	DEPT OF ROADS - GENER	\$386,559	\$685,833	\$685,833	\$0
			<b>TOTAL</b>	<b>\$1,750,994</b>	<b>-\$387,516</b>

The Fiscal Year 2026 budget allocations for the Navajo Nation Division of Transportation (NDOT) were developed using actual FY2024 expenditures and reversion data, following the performance-based budget framework recommended by the Budget and Finance Committee and the Controller. Given the essential role NDOT plays in supporting infrastructure, mobility, and access across the Navajo Nation, a 10% cap was applied to mitigate the impact of budget reductions and protect critical transportation services.

In FY2024, NDOT programs collectively reverted \$3,089,834 in operating funds. While this reversion typically would have resulted in more substantial reductions under standard calculations, the 10% cap allowed for adjustments that preserved operational viability—particularly in areas responsible for road maintenance, airport services, and highway planning.

The Division Administration, which reverted \$2.57 million was reduced by only \$257,307 against their FY24 actuals of \$1.14 million—resulting in a FY2026 allocation of \$889,666. This allocation reflects a cautious recalibration that balances actual utilization with the need to maintain oversight and project delivery capacity.

The Department of Highway Safety and the Department of Airport Management, both of which showed lower expenditure activity and reverted a combined total of \$130,210, were also adjusted to reflect actual usage. The Department of Roads – General Maintenance, however, retained its full FY2024 actuals allocation of \$685,833, underscoring the priority placed on road upkeep and ensuring safe travel throughout the Nation.

These budget decisions were guided by a commitment to protecting the Navajo Nation’s transportation infrastructure and the workers who maintain it. While the reductions are grounded in fiscal accountability, they were carefully capped to avoid operational disruptions. The Office of the President and Vice President will continue working with NDOT leadership to improve expenditure efficiency, streamline project delivery, and support unmet needs that arise.

## CHAPTER NON-ADMINISTRATIVE COST ALLOCATION

<b>Business Unit</b>	<b>Program Name</b>	<b>FY 26 Non-Admin</b>
108014	Black Mesa Chapter	\$93,212
108015	Chinle Chapter	\$280,294
108016	Forest Lake Chapter	\$93,966
108017	Hardrock Chapter	\$110,875
108018	Lukachukai Chapter	\$129,715
108019	Many Farms Chapter	\$142,935
108020	Nazlini Chapter	\$113,736
108021	Pinon Chapter	\$158,856
108022	Round Rock Chapter	\$115,745
108023	Rough Rock Chapter	\$109,216
108024	Tachee/Blue Gap Chapter	\$114,301
108025	Tsaile/Wheatfields Chapter	\$141,597
108026	Tselani/Cottonwood Chapter	\$132,070
108027	Whippoorwill Chapter	\$114,540
108028	Alamo Chapter	\$122,591
108029	Baca-Prewitt Chapter	\$137,549
108030	Becenti Chapter	\$103,912
108031	Baahaali Chapter	\$113,143
108032	To'hajiilee Chapter	\$125,107
108033	Casamero Lake Chapter	\$98,532
108034	Chichiltah Chapter	\$149,418
108035	Churchrock Chapter	\$176,970
108036	Counselor Chapter	\$93,715
108037	Crownpoint Chapter	\$129,014
108038	Huerfano Chapter	\$157,381
108039	Iyanbito Chapter	\$108,515
108040	Lake Valley Chapter	\$87,588
108041	Littlewater Chapter	\$102,278
108042	Manuelito Chapter	\$108,997
108043	Mariano Lake Chapter	\$111,673
108044	Nageezi Chapter	\$117,988
108045	Nahodishgish Chapter	\$93,314
108046	Ojo Encino Chapter	\$100,351
108047	Pinedale Chapter	\$132,439
108048	Pueblo Pintado Chapter	\$89,433
108049	Ramah Chapter	\$133,403

108050	Red Rock Chapter	\$154,491
108051	Rock Springs Chapter	\$147,854
108052	Smith Lake Chapter	\$98,239
108053	Standing Rock Chapter	\$100,541
108054	Thoreau Chapter	\$137,417
108055	Torreon Chapter	\$124,733
108056	Tsayatoh Chapter	\$115,580
108057	Whitehorse Lake Chapter	\$95,669
108058	Whiterock Chapter	\$84,402
108059	Cornfields Chapter	\$112,180
108060	Coyote Canyon Chapter	\$122,859
108061	Crystal Chapter	\$107,873
108062	Dilkon Chapter	\$137,602
108063	Ft. Defiance Chapter	\$230,624
108064	Ganado Chapter	\$138,138
108065	Houck Chapter	\$132,625
108066	Indian Wells Chapter	\$117,935
108067	Jeddito Chapter	\$116,757
108068	Kinlichee Chapter	\$138,994
108069	Klagetoh Chapter	\$114,723
108070	Low Mountain Chapter	\$106,160
108071	Greasewood Springs Chapter	\$122,081
108072	Lupton Chapter	\$103,295
108073	Mexican Spring Chapter	\$112,690
108074	Naschitti Chapter	\$132,090
108075	Oak Springs Chapter	\$102,146
108076	Red Lake Chapter	\$101,129
108077	Sawmill Chapter	\$120,611
108078	St. Michaels Chapter	\$200,911
108079	Steamboat Chapter	\$125,293
108080	Teesto Chapter	\$115,712
108081	Tohatchi Chapter	\$131,636
108082	Twin Lakes Chapter	\$150,048
108083	Whitecone Chapter	\$108,301
108084	Wide Ruins Chapter	\$112,904
108085	Nahata Dzil Chapter	\$125,506
108086	Aneth Chapter	\$156,389
108087	Beclabito Chapter	\$98,370
108088	Burnham Chapter	\$95,213
108089	Cove Chapter	\$94,839
108090	Gadii'ahi Chapter	\$96,205

108091	Upper Fruitland Chapter	\$180,848
108092	Hogback Chapter	\$137,335
108093	Mexican Water Chapter	\$105,597
108094	Nenahnezad Chapter	\$142,120
108095	Newcomb Chapter	\$97,782
108096	Red Mesa Chapter	\$134,955
108097	Red Valley Chapter	\$116,544
108098	Rock Point Chapter	\$133,510
108099	San Juan Chapter	\$105,222
108100	Sanostee Chapter	\$149,513
108101	Sheepsprings Chapter	\$102,011
108102	Shiprock Chapter	\$366,221
108103	Sweetwater Chapter	\$112,983
108104	Tecnospos Chapter	\$124,197
108105	Two Grey Hills Chapter	\$111,109
108106	Birdsprings Chapter	\$102,760
108107	Bodaway-Gap Chapter	\$129,575
108108	Cameron Chapter	\$112,744
108109	Chilchinbeto Chapter	\$112,876
108110	Coalmine Mesa Chapter	\$107,820
108111	Coppermine Chapter	\$110,549
108112	Dennehotso Chapter	\$132,358
108113	Inscription House Chapter	\$108,754
108114	Kaibeto Chapter	\$129,067
108115	Kayenta Chapter	\$211,998
108116	LeChee Chapter	\$125,079
108117	Leupp Chapter	\$133,856
108118	Navajo Mountain Chapter	\$101,076
108119	Oljato Chapter	\$150,769
108120	Tonalea/Red Lake Chapter	\$141,778
108121	Shonto Chapter	\$135,623
108122	Tolani Lake Chapter	\$95,616
108123	To'nanees'dizi Chapter	\$252,623
	<b>TOTAL</b>	<b>\$14,000,000</b>